

REGISTRATION INFORMATION

Name _____
Agency _____
Address _____
City _____ State _____
Zip _____ Phone _____
FAX _____ e-mail _____

Registration fee:
\$2,100.00

*Has been approved by OPOTA
for 24 hours of CPT credits*

Training Site:

Parma Police Dept.
5555 Powers Blvd.
Parma, Ohio

4 WAYS TO REGISTER:

On Line: www.ncpi-ohio.com

Mail: North Coast Polytechnic Institute
Attn: William D. Healy, Director
6688 Steinbeck Court
North Ridgeville, Ohio 44039
Phone (440) 353-0796

e-mail: info@ncpi-ohio.com

Fax: (440) 353-0797

FOR OFFICE USE ONLY

School No _____ School: "PEALS"
Dates: March 2-6, April 6-10, May 4-8, 2026

For further training information:
www.ncpi-ohio.com

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CPT credits**



presents

PEALS

P ... POLICE

E ... EXECUTIVE

A ... ADMINISTRATIVE

L ... LEADERSHIP

S ... SCHOOL

Hosted by:

Parma

Police Department

PEALS 2026

3 Week Training Seminar

March 2-6, 2026

April 6-10, 2026

May 4-8, 2026

8 AM to 4:30 PM each day

**Approved for 8 College Semester Hours
Cleveland State University**

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About the course

POLICE EXECUTIVE & ADMINISTRATIVE LEADERSHIP SCHOOL (26th Annual School)

This 15 day (3 week) Police Executive and Administrative Leadership School (PEALS) addresses the need for intensive management curriculum that is cost effective. The PEALS school is designed to enhance the operational and conceptual leadership skills of current and future "top dogs" within the law enforcement community. The training program is designed to combine substantive lecture presentations with practical exercises and problem solving project work to confront the issues critical to law enforcement managers and executives. Each student is eligible to earn 8 undergraduate college semester credit hours from Cleveland State University.

About the Topics:

- **Human Resource Management Issues** (14 hrs) – an overview of labor relations/grievance handling, discipline, Garrity & Weingarten rules, contract negotiations and the HRM function
- **Administrative Law Issues for Police** (2 hrs) – review of FLSA, ADA, ADEA, FMLA, Harassment, Discrimination, Pregnancy discrimination
- **Administrative Investigations/Internal Affairs** (8 hrs) – how to conduct administrative investigations, lesson learned, management and labor issues, the internal affairs function
- **Team Building and Motivation** (8 hrs) – motivational techniques to obtain the best and most productive employees, building effective teams, generational differences
- **Community Policing** (8 hrs) – study of the evolution of community oriented policing and problem solving philosophies, the need to change from traditional police responses to crime and disorder to strategies that emphasize community partnerships, an examination of case studies
- **Core Values and Character Based Education** (6 hrs) – foundations of performance in today's police agency using training cognitive states, improvement through character based education & values
- **CALEA Review and Preview** (2 hrs) – certification process, benefits, detriments & financial concerns
- **Training and Organizational Viability** (5 hrs) – thorough analysis of the training function and the management of the training function, legal considerations, links between the training function and the strategic management of the organization
- **Civil Liability Issues and Racial Profiling** (16 hrs) – key concepts in civil liability with a focus on common areas for lawsuits to include use of force, police pursuit, search & seizure, arrest, fail to train, sexual harassment, & racial profiling (biased based policing); case law decisions
- **Crucial Conversations – Tools for Talking when the Stakes are High** (8 hrs) - designed to foster an organizational culture that opens an honest dialogue between all employees in order to enhance their commitment to the core values and to improve decision making and morale.
- **Police Community Relations – Building Trust** (8 hrs) - in lieu of the large amount of anti-police rhetoric and discussion about defunding or re-imagining the police, strategies for building trust within our communities utilizing various concepts, ideas and strategies will be developed, project work
- **Leadership and Ethics** (16 hrs) – ethical and integrity issues affecting law enforcement, history of corruption, methods to prevent or detect corruption, ethical decision making, leadership styles, characteristics of effective leaders, developing and implementing leadership teams, project work
- **How to Prepare for and participate in an Assessment Center** (8 hrs) – the assessment center process, assessment center matrix, history of simulations, guidelines and ethical considerations, competing constituencies
- **Professional Media Relations** (8 hrs) – how to effectively and efficiently deal with the media during critical incidents or other situations, developing a proactive approach, practical exercises
- **Approved by OPOTA for 24 hours of CPT credits**



About the Instructors

INSTRUCTIONAL CADRE:

Over 200 years of combined law enforcement experience)

Toby Smith

B.A., M.S.; Retired OSHP Sergeant; OSHP Academy Supervisor ; Asst. Director Ohio Industrial Commission

John Majoy

B.A.; M.S.; Chief of Police – Newburgh Heights Police Dept.; FBI NAGrad; CLEE certified; Adjunct Professor – Tiffin Univ & BGSU

Daniel Kalk

B.S., J.D., Retired Detective Bureau Sergeant at the Aurora Police Department, Orange Village PD Investigator, Attorney and Legal Expert

Thomas Wetzel

AAS – Criminal Justice, Chief of Police – University Circle PD; former Chief at Richmond Heights PD; retired Lieutenant–Beachwood Police Department

Susan M. Rance

Retired OSHP Staff Lieutenant: former OSHP Academy Supervisor; Southern Police Institute AOC Graduate

James Cook

Retired Chief of Police – Highland Heights PD; FBI NA Graduate; NUTI Staff & Command School Graduate; CLEE certified; SPAN Chairman

William D. Healy

B.G.S., M.S., Director – North Coast Polytechnic Institute, retired OSHP Staff Lt.: Southern Police Institute AOC Graduate